Minutes of the Regular Meeting of the School Board of the City of Richmond
April 8, 2013

Reconvene		avened the Monday, April 8, 2013, meeting at 7:00 p.m. in the acom, 17 <sup>th</sup> floor of City Hall.
	Members:	Jeffrey Bourne, <i>Chair</i> Donald Coleman, <i>Vice Chair</i> Glen Sturtevant Mrs. Kristen Larson Mrs. Mamie Taylor Dr. Shonda Harris-Muhammed Dr. Derik Jones Mrs. Tichi Pinkney Eppes Jamiee Freeman, <i>Student Representative</i>
	Officers:	Dr. Yvonne Brandon, Superintendent Ms. Angela Lewis, Clerk Ms. Angela Anderson, Chief of Financial Reporting/Deputy Clerk Paul Hawkins, Chief Operating Officer/Agent Mrs. Victoria Oakley, Chief Academic Officer/Deputy Agent
	Others Present:	Dr. Irene Williams, Executive Director, Elementary Education Dr. Thomas Beatty, Executive Director, Secondary Education Ms. Lynn Bragga, Director, Budget & Financial Planning Dandridge Billups, Director, Human Resources Ms. Wanda Payne, Interim Director, Finance Mrs. Debora Johns, Chief Auditor, Internal Audit Services Mrs. Maria Crenshaw, Director, Instruction Kavansa Gardner, Director, Information Communication & Technology Services Trent Jones, Manager, Benefits and Risk Management Dr. Darlene Currie, Director, Professional Development Ms. Denise Lewis, Principal, Lucille Brown Middle School Alfonzo Mathis, Public Information Specialist Anthony Washington, Instructional Specialist, Gifted Programs Ms. Amy Wight, Director, Gang Reduction and Intervention Program (GRIP)
	Attorney:	Ms. Jonnell Lilly
4	Absent:	Ms. Kimberly Gray, School Board Member
Pledge of Allegiance	The Pledge of A silence.	Allegiance was recited and it was followed by a moment of
Adoption of the Agenda	<ul><li>8i Rece</li><li>8j Disce</li></ul>	s amended to add: ive follow up information regarding rezoning. uss budget presentation to Richmond City Council. 3-63 Consider approval of the recommendation of the

administration in Student Matter #12-13-04.

- IA12-13-64 Consider approval of Contract #6474 New playground equipment and installation at various schools district wide
- IA12-13-65 Consider approval of Contract with Tennis Courts Incorporate for tennis court restoration repair at George Wythe High School
- IA12-13-66 Consider approval of Contract #6476 for Cooling Tower associated apparatus replacements at George Wythe High School.
- IA12-13-67 Consider approval of the Recommendation of the administration in Employee Matter #12-13-13.
- IA12-13-68 Consider approval of the recommendation of the administration in Employee Matter #12-13-14
- IA12-13-69 Consider approval of the recommendation of the administration in Employee Matter #12-13-15.
- IA12-13-70 Consider approval of the recommendation of the administration in Employee Matter #12-13-16.

On a motion by Dr. Harris-Muhammed, seconded by Mrs. Taylor, the Board voted to approve the agenda as amended. (*Ms. Gray was absent.*):

# *Recognitions* There were no recognitions.

**Public Information** Gregory Day, Sr., a resident of the 5<sup>th</sup> District, stated that Clark Springs Elementary School was a community school that was on the move. He asked that the Board not close the school and look at the numbers and whether the students were performing at the school.

Gina Grier, a parent, stated that the leadership at Clark Springs was amazing. She stated that before the Board considered closing Clark Springs Elementary School that it look at the other elementary schools' SOL scores throughout the district

Yvette Conte, a parent whose child attends Clark Springs Elementary School, stated that the school served students from three districts. She stated that Clark Springs Elementary School was an excellent neighborhood school. She also questioned that out of the 29 elementary schools within the city why close Clark Springs Elementary School.

Bessie Talley stated that she would like to see an improved IB program at Lucille Brown Middle School and Thomas Jefferson High School. She stated to expand the IB program for the upcoming school year was a very aggressive timeline to implement a plan. She suggested that the Board look at the current and the IB program and focus on improving the current program.

Beth Wartz, a parent whose daughter attends Martin Luther King Middle School, stated that the Board should look at the existing IB program at Lucille Brown before expanding a program to rest of the school. She stated that it was a very ambitious timeline to implement the IB program by the next school year. She asked that the Board would work with the parent groups, Gifted Advisory Group, and the IB Advisory Group to review the proposals. Roslyn Christian Terry, Clark Springs Elementary School PTA treasurer, stated that it was very disturbing to hear of a proposal to close Clark Springs Elementary School, which was a tier one school.

Angela Mosamero, who child attends John B. Cary, shared demographic analysis of the elementary schools. She expressed that the Board should keep their good schools open.

Wendy Martin, a resident of the 2<sup>nd</sup> District, asked the Board what was its objective of expanding the IB Program at Lucille Brown Middle School. She stated that there should be a better plan instead of deploying substitute teachers from their existing schools to other schools. She stated that the Board should look at improving the program before expanding it.

The Board approved the minutes of:

- January 22, 2013, 7:00 p.m. meeting.
- January 28, 2013 work session.
- February 4, 2013 work session and meeting.
- February 9, 2013 budget work session.
- February 9, 2013 special meeting.
- February 11, 2013 budget work session.
- February 12, 2013 budget work session.
- February 16, 2013 budget work session.
- February 19, 2013 work session and meeting.
- February 25, 2013 budget work session.
- February 27, 2013 special meeting.
- March 4, 2013 work session and meeting.
- March 18, 2013 work session and meeting.
- March 25, 2013 work session.

Receive Proposed Revisions to Sections 1-6.1 Regular School Board Meetings, 1-6.3 Order of Business and Quorum, and 1-6.7 The Chair shared that the Board had previously discussed making a change to the structure of the School Board monthly meetings. Mr. Bourne indicated that the change of the meeting structure would ensure that the meetings were more efficient and allow more time to discuss issues that were before the Board.

• The first meeting of the month would be a work session to receive reports and presentations for discussion. The Board would vote and

Approve the Minutes of the January 22, 2013, 7:00 p.m. meeting January 28, 2013 work session. February 4, 2013 work session and meeting February 9, 2013 budget work session, February 9, 2013 special meeting, February 11, 2013 budget work session. February 12, 2013 budget work session, February 16, 2013 budget work session, February 19, 2013 work session and meeting, February 25, 2013 budget work session, February 27, 2013 special meeting, March 4, 2013 work session and meeting, March 18, 2013 work session and meeting, March 25, 2013 work Session

Public Participation at Meetings	<ul> <li>take any action regarding human resources, student, and emergency matters.</li> <li>The second meeting of the month the Board would present and discuss official business, receive the superintendent's report and take action on matters pending before the School Board.</li> <li>The Board would receive public participation at its second meeting of the month. The Board had discussed how to engage the public regarding certain items for action or proposals that required the Board's approval. Mr. Bourne shared that the Board had reviewed surrounding Boards and commissions public participation guidelines. He indicated that the Board would use the same approach as Richmond City Council used when taking action on ordinances or resolutions by giving the public an opportunity to speak in opposition or favor of the action. The reformatting of the School Board agenda would reflect that change.</li> </ul>				
	Attorney Lilly requested that any suggested changes to the policy be forward to her by April 15, 2013.				
Receive a Presentation from the Gang Reduction and Intervention Program	Dr. Harris-Muhammed introduced Amy Wright, Director of Richmond Gang Reduction, and Intervention Program (GRIP). Ms. Wright provided background information on GRIP. She shared that GRIP was funded through a grant from the Office of Juvenile Justice and Delinquency Prevention for \$2.5 million. The goal of the program was to reduce gang activity and gang involvement through programs and resources that were provided within the communities. Ms. Wright requested that the Board consider assisting GRIP to come into more of the city schools to accomplish its intervention goals.				
Receive a Resolution	The Resolution reads:				
to establish a Human Resources Committee	<ul><li><i>WHEREAS</i>, pursuant to School Board Policy 1-5.1, the School Board of the City of Richmond retains the authority to establish standing committees by resolution to assist the School Board in accomplishing its work;</li><li><i>WHEREAS</i>, standing committees established by the School Board serve in an advisory capacity only and have no power to act for the School Board; and</li></ul>				
	<i>WHEREAS</i> , the School Board deems it in the best interest of the Board to establish a standing committee, pursuant to School Board Policy 1-5.1, to discuss human resources matters.				
	<i>NOW THEREFORE BE IT RESOLVED</i> that a standing committee, the Human Resources Committee, be and is hereby established to consider human resources matters and make relevant recommendations regarding personnel actions, policies and procedures to the School Board;				
	<i>BE IT FURTHER RESOLVED</i> that the Human Resources Committee shall be comprised of three (3) members of the School Board to be appointed by the School Board Chair and shall meet a minimum of once per month;				
	BE IT FURTHER RESOLVED that a quorum of the Human Resources				

Committee shall consist of two (2) members of the School Board so appointed to the committee by the School Board Chair;

*BE IT FURTHER RESOLVED* that the Human Resources Committee shall be subject to all notice and meeting requirements as provided in the Virginia Freedom of Information Act; and

*BE IT FURTHER RESOLVED* that the Human Resources Committee shall promptly report its findings and recommendations to the School Board as provided by School Board Policy 1-5.1.

The Resolution reads:

Receive a Resolution Regarding the Impact of the Affordable Care Act on Part-time Workers

*WHEREAS*, the Patient Protection and Affordable Care Act was signed into law on March 29, 2010 in an effort to decrease the number of individuals without healthcare nationwide and improve the overall delivery of health care;

*WHEREAS*, the Patient Protection and Affordable Care Act requires employers with more than 200 employees who offer employees enrollment into one (1) or more health benefits plans to extend health care benefits to all full-time employees or face significant penalties;

*WHEREAS*, for the purposes of the Patient Protection and Affordable Care Act a "full-time employee" is defined as an employee who is employed on average at least 30 hours of service per week;

*WHEREAS*, the current application of the definition of "full-time employee" under the Patient Protection and Affordable Care Act will result in significant increases in the costs of the employer's share of the health care benefits and adversely impact the general fund budget; and

*WHEREAS*, the School Board of the City of Richmond wishes to take action to set parameters by which the school division employs part-time employees to ensure compliance with the Patient Protection and Affordable Care Act and to minimize the potential adverse budgetary implications.

*NOW THEREFORE BE IT RESOLVED* that the School Board hereby states that effective August 1, 2013, part-time workers employed by the school division will be limited to working no more than 28 hours per week during a 12 month period; and

*BE IT FURTHER RESOLVED* that the School Board directs the development of human resources procedures, to include employee notification regarding relevant procedures and a monitoring system, to ensure that effective August 1, 2013, current and future part-time employees will be limited to working no more than 28 hours per week during a 12-month period.

The Resolutions reads:

Receive a Resolution Supporting Earning by Learning

*WHEREAS*, the School Board of the City of Richmond recognizes that reading is an essential life skill and is fundamental to the academic success of all

students;

*WHEREAS*, the School Board further recognizes that reading comprehension skills span all content areas of instruction and that the ability to read has great potential to enrich students' knowledge of world affairs, increase students' self-confidence and sense of accomplishment, foster creativity and imagination, improve vocabulary skills, enhance communication skills and encourage an overall love for learning;

*WHEREAS*, Richmond Public Schools (RPS), in partnership with the Office of the Governor, has the opportunity to implement Earning by Learning, a reading incentive program, for second grade students in all of the elementary schools across the school division with the goal of having all participating students reading at or above grade level by the end of the third grade;

WHEREAS, the RPS Earning by Learning Program is a non-cash performancebased incentive model which will encourage second grade students to read 20 or more books each semester in addition to required coursework and pass an online comprehension test in exchange for receiving a variety of non-cash incentives based on a point system;

WHEREAS, during the implementation of the Earning by Learning Program, participating students will be assessed and monitored to determine (1) initial reading levels; (2) student comprehension of materials read; and (3) student reading growth over time; and

*WHEREAS*, Harvard University will track, compile and analyze the data collected during the program to determine the effect of the Earning by Learning Program on participating students' academic performance and report such findings to RPS and the School Board.

*NOW THEREFORE BE IT RESOLVED* that the School Board unanimously endorses and supports the implementation of a three-year Earning by Learning Program for second grade students within all elementary schools across the school division beginning in the 2013-2014 school year; and

*BE IT FURTHER RESOLVED* that the School Board extends its gratitude and appreciation to the Office of the Governor, as well as all business and community partners who will make the implementation of the Earning by Learning Program a reality for Richmond Public Schools.

Receive School BoardThe Board received travel request for Mrs. Pinkney Eppes to attend the 2013Travel RequestsNational Forum on Education Policy in St. Louis, MO, on June 25-27, 2013 and<br/>Mr. Coleman to attend the District Annual Banquet and & Business Meeting of<br/>the PTA on April 18, 2013. Mrs. Pinkney Eppes, Mrs. Harris-Muhammed, and<br/>Mrs. Taylor also requested to attend the District Annual Banquet and &<br/>Business Meeting of the PTA. It was the consensus of the Board to approve the<br/>travel requests for the Chairman's signature.

# Receive Updates fromThe Maggie Walker Governors School Board update was deferred to the AprilSchool Board22, 2013 meeting.

**Representatives on** the: Maggie Walker There was no report on the Richmond Schools Education Foundation. Ms. **Governors School** Johnson provided a presentation at the 4:30 p.m. work session regarding the Foundation. Board. Richmond **Public Schools** Education Mrs. Pinkney Eppes attended the Policy Council Luncheon Meeting on March Foundation, Head 28, 2013. She reported the Head Start Policy Council received updates on the Head Start Program individual meetings. She shared that there was training on Start Policy Council, **MathScience** classroom management. **Innovation Center** Dr. Harris-Muhammed reported that MathScience Innovation Center was moving forward and establishing strategic relationships with businesses, the community, and educational partners. The governing board finance committee meeting was held in March. All districts reported that they would maintain the support for the MathScience Innovation Center. The Governing Board met on March 23, 2013 to finalize the budget for the 2013-2014 fiscal year. Goochland would rejoin the consortium in the upcoming 2013-2014 school year. The school division would increase its membership to a full time status a short time later. The strategic planning process would begin in the summer of 2013. The MathScience Innovation Center was in the process of developing a program in advance manufacturing and bio medical engineering, and an Algebra course for teachers. The STEM science fair was held at Hanover High School. There was discussion regarding RPS participation in the area of STEM to increase the participation in math and science programs. **Receive** Follow up Mr. Sturtevant suggested taking metrics and variables of constituent's emails to consider for rezoning with potential of closing or consolidating schools. Information **Regarding Rezoning** Dr. Jones suggested that the Board develop criteria to measure the rezoning process. Dr. Harris-Muhammed expressed a concern that teachers needed more time than three or four months to plan for the next academic year successfully. She suggested that the Board needed to come to a decision regarding the K-6 initiative then move towards closing two schools. Mrs. Taylor recommended that the Board delay the decision of closing schools for one year to make an informed decision. She suggested closing Ginter Park Elementary School. Mrs. Larson shared that the Board needed to have a discussion regarding Norrell Elementary School and the possibility of moving smaller programs to another location. She suggested scheduling a special work session to address the rezoning issue and to have Mr. Cropper join the meeting via telephone. Mr. Bourne proposed to schedule a rezoning work session on April 15, 2013.

Mr. Bourne announced that the School Board would make a budget presentation to the Richmond City Council on April 15, 2013, 12:00 to 4:00 p.m. in Council Chambers.

	It was the consensus of the Berezoning on April 15, 2013 at			k session to di	scuss
Discuss Budget Presentation to Richmond City Council	The Board discussed and sug request for additional funding capital improvement. Mr. Bo additional suggestions to him	g would b ourne requ	e made for ex sested that Bo	panding progr pard members	ams and
New Business	Dr. Harris-Muhammed announced the Teacher Appreciation dance on May 10, 2013, in the John Marshall High School Gymnasium, 6:00 pm. to 9:00 p.m. and dinner would be provided.				
	Mrs. Pinkney Eppes requested summer school programs at the				regarding
Receive a Report on Operations	<ul> <li>Mr. Hawkins introduced Ms. Barb Bailey with Mercer. Ms. Bailey provided an overview of the RPS Affordable Care Act: 2014 and beyond that included a discussion of the health insurance benefits.</li> <li>Individual care mandate</li> <li>Health insurance exchange coverage</li> <li>Employer shared responsibility</li> <li>Auto enrollment</li> <li>Health insurance industry fees</li> </ul> A health care reform timeline 2010 through 2018 was presented. Ms. Bailey reviewed the estimated financial impact to Richmond Public Schools plan enrollment and fees for 2014.				included a Ms. Bailey
			Low	Best	High
*	Migration into RPS plans by cu	irrent	\$0.0	Estimated \$2.1 million	\$4.1 million
	waivers Migration from RPS plans to Medicaid		\$0.0	\$0.0	\$0.0
	Migration from RPS plans to Exchange/Marketplace		\$0.0	\$0.0	\$.0.0
	Shared responsibility penalty Fees	Total	\$0.0 \$.2 million \$.2 million	\$0.0 \$.2 million \$2.3 million	\$.0.0 \$.2 million \$4.3 million
	The report on the progress to and Thomas Jefferson High S Bourne requested that Board Hawkins.	chools w	as provided f	or the Board's	review. Mr.
Receive a Report on Instruction	IB Program Expansion Mrs. Oakley and Mr. Washin Program expansion at Lucille program that would allow stu and serve the students who live	Brown N dents to a	Aiddle Schoo apply for adm	l and a full sch ission from all	ool-wide

Mr. Washington provided an overview of the three-instruction *Tiers of Service* model that would be implemented.

- Tier III students who apply from all over the city for acceptance to the program.
- Tier II represented students who live within the attendance zone and were currently in honor classes.
- Tier I students who live within the attendance zone would receive rigorous grade level instruction within the IB curriculum.

Mr. Washington shared that teachers would attend IB training during the summer of 2013 for implementation of the program in the 2013-2014 school year.

The proposed IB middle school budget was presented. It was for a six-year budget for implementing the new middle school IB program.

*Mr.* Sturtevant desired a budget comparison of what surrounding school districts spent on the *IB* program.

*Mr.* Bourne desired a comparison how many surrounding school districts were presenting IB diplomas.

*Mrs.* Taylor desired to know the cost of other educational programs to motivate students.

# Alternative School

Dr. Beatty presented a proposal regarding an alternative school for severely behaviorally challenged students for middle and high school students. The school would operate within a budget of \$2.5 million. The Human Resources Department would begin to advertise for potential applicants for positions posted in April upon approval. The Board would need to consider the location of the school, student transportation, food service, and school resource officer.

*Mr.* Coleman suggested having further discussion to include the Hearing Officer regarding 180-day placement of students within programs.

*Mrs.* Larson suggested creating a committee to have discussion regarding what the long-term vision would be for the program.

*Other Informational* The ADA update and heath care contract were provided for information only.

Consent Agenda

Items

On a motion by Dr. Jones, seconded by Dr. Harris-Muhammed, the School Board voted to approve the following items under the Consent Agenda (*Ms. Gray was absent.*):

- Human Resources Actions:
  - ➤ The resignation of five employees.
  - > The retirement of three employees.
  - > The nomination of three employees.

	$\triangleright$	The	returning	from	leave	of five	employees.	
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- $\blacktriangleright$  The change of contract of eight employees.
- ➤ The furlough of seven employees.
- Resolution to establish a Human Resources committee.
- Resolution regarding the impact of the Affordable Care Act on parttime workers. Attorney Lilly provided additional language that would be included in the last two paragraphs of the Affordable Care Act.
- Resolution supporting Earning by Learning.

On a motion by Mr. Coleman, seconded by Mrs. Larson, the Board voted to approve the recommendation of the administration in Student Matter #12-13-04. (Ms. Gray was absent.)

On a motion by Dr. Harris-Muhammed, seconded by Mrs. Taylor, the Board voted to approve Contract #6474 new playground equipment and installation at various schools district-wide. (Mesdames Larson, Taylor, Harris-Muhammed, Pinkney Eppes, Messers Bourne, Coleman, and Jones voted "ave", Mr. Sturtevant voted "nay", and Ms. Gray was absent)

On a motion by Mrs. Taylor, seconded by Mrs. Larson, the Board voted to approve the contract with Tennis Courts Incorporate for tennis court restoration repair at George Wythe High School. (Ms. Grav was absent.)

On a motion by Mrs. Taylor, seconded Dr. Harris-Muhammed, the Board voted to approve Contract #6476 for cooling tower and an associated apparatus replacement at George Wythe High School. (Ms. Gray was absent.)

**Closed Session** On a motion by Mrs. Pinkney Eppes, seconded by Mrs. Larson, the Board voted unanimously to go into closed session [Pursuant to the personnel exemption at §2.2-3711 (A)(1) of the *Code of Virginia*] to discuss the appointment. performance and disciplining of specific employees of the public body. **Open Session** On a motion by Dr. Harris-Muhammed, seconded by Mrs. Taylor, the School Board voted to go into open session. Motion: Dr. Harris-Muhammed Resolution: 22 Seconded: Mrs. Taylor Date: April 8, 2013

of the Administration in Student Matter #12-13-04 Consider Approval of

Consider Approval of the Recommendation

Contract #6474 New Playground Equipment and Installation at Various Schools District-wide

Consider Approval of the Contract with **Tennis** Courts Incorporate for **Tennis** Court **Restoration Repair at** George Wythe High School

Consider Approval of Contract #6476 for Cooling Tower and an Associated Apparatus **Replacements** at George Wythe High School

# CERTIFICATION OF CLOSED MEETING

I move that the Richmond School Board direct its Clerk to call for a roll call vote of the Board's members that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed meeting to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed meeting were heard, discussed or considered by the Richmond School Board.

#### VOTE

A roll call was taken of members present and it was unanimous that the closed meeting was conducted in accordance with prescribed laws.

AYES:(8) (Mesdames Larson, Taylor, Harris-Muhammed, Pinkney<br/>Eppes, Messers Sturtevant, Bourne, Coleman and Jones)NAY:(0)ABSTENTIONS(0)ABSENT DURING VOTE:(1) Ms. GrayABSENT DURING MEETING:(1) Ms. Gray

# Clerk

Consider Approval of the Recommendation of the Administration in Employee Matter #12-13-13

Consider Approval of

the Recommendation

of the Administration

Consider Approval of the Recommendation

of the Administration in Employee Matter

in Employee Matter

#12-13-14

#12-13-15

On a motion by Dr. Harris-Muhammed, seconded by Dr. Jones, the Board voted to approve of the recommendation of the administration in Employee Matter #12-13-13. (*Mesdames Larson, Taylor, Harris-Muhammed, Pinkney Eppes, Messers Sturtevant, and Bourne voted "aye," Dr. Jones voted "nay" Mr. Coleman abstained, and Ms. Gray was absent.*)

On a motion by Dr. Harris-Muhammed, seconded by Mrs. Pinkney Eppes, the Board voted to approve the recommendation of the administration in Employee Matter #12-13-14. (*Mesdames Larson, Harris-Muhammed, Pinkney Eppes, Sturtevant, Bourne, Coleman, and Jones voted aye,* "*Mrs. Taylor voted "nay,*" *and Ms. Gray was absent.*)

On a motion by Dr. Harris-Muhammed, seconded by Mrs. Taylor, the Board voted to approve recommendation of the administration in Employee Matter #12-13-15. (*Mesdames Larson, Taylor, Harris-Muhammed, Pinkney Eppes, Sturtevant, Bourne, Coleman, voted aye,*" Dr. Jones voted "nay" and Ms. Gray was absent.)

Consider Approval of<br/>the Recommendation<br/>of the Administration<br/>in Employee Matter<br/>#12-13-16On a motion by Dr. Harris-Muhammed, seconded by Mrs. Pinkney Eppes, the<br/>Board voted to approve the recommendation of the administration in Employee<br/>Matter #12-13-16. (Mesdames Larson, Taylor, Harris-Muhammed, Pinkney<br/>Eppes, Sturtevant, Bourne, Coleman, voted aye," Dr. Jones voted "nay" and<br/>Ms. Gray was absent.)

Reconsider ApprovalOn a motion by Mr. Bourne, seconded by Mrs. Pinkney Eppes, the Board voted<br/>to approve the reconsideration of the vote of the Consent Agenda. (Ms. Gray<br/>was absent.)

*Consider Approval to* On a motion by Mr. Bourne, seconded by Mrs. Taylor, the Board voted to

Remove the Human Resources Actions from the Consent Agenda remove the Human Resources Actions from the Consent Agenda. (Ms. Gray was absent.)

Consider Approval of the Consent Agenda without the Human Resources Actions On a motion by Dr. Harris-Muhammed, seconded by Mrs. Taylor, the Board voted to approve the Consent Agenda without the Human Resources Actions. (*Ms. Gray was absent.*)

The meeting was adjourned at 11:30 p.m.

Clerk Chair

# Minutes of the Work Session of the School Board of the City of Richmond April 15, 2013

Work Session	Monday, April City Hall. The	of the School Board of the City of Richmond was held on 15, 2013, at 4:30 p.m., in the Conference Room on the 17 <sup>th</sup> floor of Chair called the meeting to order. The Deputy Clerk called the ving were present:
	Members:	Jeffrey Bourne, <i>Chair</i> Donald Coleman, <i>Vice Chair</i> Glen Sturtevant Ms. Kimberly Gray ( <i>arrived</i> @ 5:43 p.m.) Mrs. Kristen Larson Mrs. Mamie Taylor Dr. Shonda Harris-Muhammed Dr. Derik Jones Mrs. Tichi Pinkney Eppes
	Officers:	Dr. Yvonne Brandon, Superintendent Ms. Angela Anderson, Chief of Financial Reporting/Deputy Clerk Paul Hawkins, Chief Operating Officer/Agent Mrs. Victoria Oakley, Chief Academic Officer/Deputy Agent
	Others Present:	Dr. Thomas Beatty, Executive Director, Secondary Education Dr. Irene Williams, Executive Director, Elementary Education Dandridge Billups, Director, Human Resources Ms. Lynn Bragga, Director, Department of Budget & Financial Reporting Mrs. Wanda Payne, Interim Director, Finance Mrs. Debora Johns, Chief Auditor, Internal Audit Services Mrs. Michelle Boyd, Director, Exceptional Education Kavansa Gardner, Director, Information Communication & Technology Services Mrs. Maria Crenshaw, Director, Instruction Adam Harrell, Attorney, Harrell & Chambliss
	Attorney: Absent:	Ms. Jonnell Lilly Ms. Angela Lewis, <i>Clerk</i>
	A call of the rol	l reflected that a quorum was present.
	report regarding the issue needed	ammed was given an opportunity comment on the recent media g her doctoral degree. Mr. Bourne shared comments and stated that d to be brought to a resolution by Monday, April 22, 2013 by one way or other regarding her doctoral degree.
Receive the Human Resources Actions		sented the recommended Human Resources Actions that were April 8, 2013 meeting for approval that included: The resignation of five employees.

- The retirement of three employees.
- The nomination of three employees.
- The returning from leave of five employees.
- The change of contract of eight employees.
- The furlough of seven employees.

*Mr. Billups would provide by e-mail examples of surrounding counties exit interviews to Board members for their review.* 

Approve the Human Resources Actions	On a motion by Ms. Gray, seconded by Mrs. Pinkney Eppes, the Board voted unanimously to approve the Human Resources Actions that were presented on April 8, 2013.
Receive Follow-up Information Regarding Rezoning	Mr. Cropper joined the meeting via teleconference and presented data that was based on the school district's current enrollment as of March 21, 2013that compared the current attendance boundaries. Mr. Cropper would e-mail a copy of the document to Mr. Hawkins to share with Board members.
	Mr. Cropper noted the zones that the previous Board approved for 2014 were different from the current existing boundaries. Mr. Hawkins distributed a copy of the zone matrix that showed where students live versus where students attended within the district for each school level, as well as PK-5 and K-5 enrollment data.
	The administration would provide the number of students that registered for Preschool.
	Mr. Cropper addressed Board members questions regarding the capacity of several schools. Mr. Cropper was directed to balance out the zones to provide relief to schools south of the river. The information should be provided by end of week of April 19, 2013.
	There was a brief discussion on surplusing of buildings to the City. The administration would check on any restrictive use on surplused buildings. Mrs. Pinkney Eppes requested a list of all buildings that were surplused to the City.
Discuss School Board Retreat	Mr. Coleman presented a draft proposal of agenda and discussion topics for the School Board Retreat. It was decided that the School Board Retreat would be held at the Broad Rock Elementary School, Saturday, April 20, 2013, 12:30 p.m. to 5:30 p.m.
	<ul> <li>The Board discussed the proposals that were received for individuals to serve as facilitators for the School Board Retreat.</li> <li>VSBA facilitator at a cost of \$300. Mrs. Lewis would be asked to confirm with VSBA regarding the facilitator.</li> <li>Mrs. Larson shared a copy of a proposal with Board members from Dr. Heather Williamson at VCU at a cost of \$1,000. Dr. Williamson was available 1:30 p.m. to 5:00 p.m.</li> <li>Mr. Bourne received a proposal of \$1,500.</li> </ul>

Of the three agendas presented for the School Board Retreat, the Board agreed

	<ul> <li>upon Option 1.</li> <li>General Board Preparation "What School Boards Can Do"</li> <li>Developing Our Priorities for 2013</li> <li>The Next 60 Days" Priorities Operational</li> <li>Recap and date setting for next School Board Retreat</li> </ul> Board members were directed to provide Mr. Coleman specific governance topics for the VSBA facilitator. Mr. Coleman would work with Dr. Brandon and VSBA facilitator.			
	<ul> <li>Additional information that were requested by Board members included:</li> <li>Middle school A/P classes</li> <li>Math required as prerequisite for summer school</li> <li>Governor's School admission process</li> <li>Demographic/Overview summary of the school that may be closed</li> </ul>			
	Ms. Gray referenced 8 <sup>th</sup> district Council member's inquiry about Summer Hill becoming a preschool center.			
Closed Session	On a motion by Dr. Harris-Muhammed, seconded by Dr. Jones, the Board voted unanimously to go into closed [Pursuant to Section §2.2-3711 (A) (1) and (7) of the <i>Code of Virginia</i> ] to discuss the appointment, performance and disciplining of specific employees of the public body and obtain legal advice regarding specific public contract.			
Open Session	On a motion by Mr. Bourne, seconded by Mr. Sturtevant, the School Board voted to go into open session.			
4	Motion: Seconded:Mr. Bourne Mr. SturtevantResolution: Date:23 April 15, 2013			
	CERTIFICATION OF CLOSED MEETING I move that the Richmond School Board direct its Clerk to call for a roll call vote of the Board's members that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed meeting to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed meeting were heard, discussed or considered by the Richmond School Board.			
	VOTE A roll call was taken of members present and it was unanimous that the closed meeting was conducted in accordance with prescribed laws.			
	AYES:(8) (Mesdames Gray, Larson, Taylor, Harris-Muhammed, Pinkney Eppes, Messers Sturtevant, Bourne, and Coleman)NAY:(0)ABSTENTIONS(0)ABSENT DURING VOTE:(2) Dr. JonesABSENT DURING MEETING:(0)			

Deputy Clerk

On a motion by Dr. Harris-Muhammed, seconded by Dr. Jones, the Board voted to adjourn the meeting.

Deputy C	lerk
Chair	

Minutes of the	Retreat of the	School Board	of the	City of	Richmond
	Ap	oril 20, 2013			

Retreat	A Retreat of the School Board of the City of Richmond was held on Saturday, April 20, 2013, at 12:00 p.m., at the Broad Rock Community Center, 4625 Ferguson Lane, Richmond, VA 23234. The Chair called the meeting to order. The Clerk called the roll. The following were present:			
	Members:	Jeffrey Bourne <i>Chair</i> Donald Coleman, <i>Vice Chair</i> Glen Sturtevant Ms. Kimberly Gray Mrs. Kristen Larson Mrs. Mamie Taylor Dr. Shonda Harris-Muhammed ( <i>arrived at 12:30 p.m.</i> ) Dr. Derik Jones ( <i>arrived at 12:35 p.m.</i> ) Mrs. Tichi Pinkney Eppes		
	Officers:	Dr. Yvonne Brandon, Superintendent Ms. Angela Lewis, Clerk Mrs. Victoria Oakley, Chief Academic Officer/Deputy Agent		
	Others Present:	Mrs. Michelle Boyd, Direct, Exceptional Education Dandridge Billups, Director, Human Resources Dr. Darlene Currie, Director, Professional Development Dr. Thomas Beatty, Executive Director, Secondary Education Dr. Irene Williams, Executive Director, Elementary Education Dr. Ernestine Scott, Manager, Title I Dr. Stanley Durtan, Facilitator Dr. Heather Williamson, Facilitator		
	Attorney:			
	Absent:	Paul Hawkins, Chief Operating Officer/Agent Ms. Angela Anderson, Chief of Financial Reporting/Deputy Clerk		
General Board Preparations "What School Boards Can Do"	themselves and presentation reg School Boards have a primary place personal Board as a step gratify their ow must be to func- challenges in b	oduced himself and asked the Board members to introduce I share a brief background. He reviewed a PowerPoint garding the roles and responsibilities of School Board Members. set policy. Board members should believe in public education, goal of improving public education, and should be willing to interests on the back burner and they should not, use the School ping stone, place a special interest as the first priority, or serve to rn ego. School Boards should function as a team and the goal etion as the most effective team possible. There would be eing a School Board member; however, it would be important to ty issues behind and move the district forward in a positive		
Developing Our	The Strategic P	lan had been distributed for the Board to review. It was the		

*Priorities for 2013* consensus of the School Board to develop its plan that would roll into the Strategic Plan of the school system.

The Board identified the following:

### Beliefs

- 1. Quality of education should not be determined by geography and prepare students equally for college or career.
- 2. Create an environment that promotes the success of the child by helping create a culture that includes bridging moral discipline thereby impacting student achievement.
- 3. Offer diverse academic options to meet needs of all learners with high expectations ensuring academic achievement therefore allowing all children to perform at their full potential before moving forward.
- 4. Recognize and promote teacher excellence.

## Mission

Set fiscally responsible policies that support an engaged community and empowered staff resulting in high student achievement.

## Goals

- 1. Increase academic achievement.
- 2. Decrease the student dropout rate.
- 3. Have more family engagement.

## Objectives

1. Recruit and retain the highest quality faculty, staff, and administrators and maximize their effectiveness.

Obstacles for achieving this objective were identified as follows:

- Budget
- Ensuring that effectiveness is awarded and ineffectiveness is not (accountability)
- No exit interview data
- Tenure in the system
- Recognizing talent and ensuring that people were in the right role
- Identifying and recruiting hometown talent (marketing)
- Consistency in policy interpretation and implementation across the system
- Poor leadership
- Perception of RPS (poor)
- Perception of Board governance and management viewed as micromanagement
- Interactive changes (following trends)

The following strategies were identified to overcome the obstacles:

- Consistency on policies
- Communicate that teachers are empowered
- Identify more reliable sources for data (housing benefits)
- All action plans designated to academic leadership (The administration

*indicated that this information could be provided by Wednesday, April* 24, 2013)

- Need reports/sharing
- 2. Engage all facets of the community as partners in accomplishing our mission and objectives.

Obstacles for achieving this objective were identified as follows:

- Articulating to the business and religious community what RPS need (all stakeholder)
- How to fully engage partners, build trust (disciplinary, students, truancy)
- How to manage duplicate resources (identify and eliminate)
- Schools/administrators make it difficult for people to help (customer service)
- Giving support to administrator to market the school
- Communication (lack of voicemail, timely response)
- Website (current information)
- Resources

The following strategies were identified to overcome the obstacles:

- Small stipend (identify a person in each school for updating information on the web)
- Communication/technology policy
- Parents should have access to an employee directory
- Allocate resources based on need
- 3. Develop and implement engaging, innovative, and rigorous curriculum that will optimize learning.

Obstacles for achieving this objective were identified as follows:

- Ineffective educators
- Mandatory training in tested areas
- SOL (intensity and frequency of tests)
- Applying concepts to real life critical thinking
- Textbooks (outdated/limited)
- Lack of varying curriculum with electives
- Summer slide (impacts motivation, year round school)
- Discipline
- Frequency inside classroom

The following strategies were identified to overcome the obstacles:

- Year round school
- Cutting edge curriculum/strategies
- Offering more enrichment activities
- Professional development
- Incentives reward good teachers
- Results with autonomy in classroom, school
- Changing bell schedule
- Uniforms

• Budgeting for creativity/innovation

Dr. Williamson suggested that the Board should identify a point person or people to handle one of the three priorities. The point person or people would be responsible for gathering information and answering questions.

The Next 60 DaysThere was no discussion.

Priorities Operationalized

Recap and Date Setting for Next School Board Retreat School Board members were asked to bring their calendars to the School Board meeting on Monday, April 22, 2013 to try to select a date and time. It was suggested that the next Retreat be held within three weeks.

There being no further business, the meeting adjourned at 4:59 p.m.

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	Clerk	
-	Chair	
	Chair	
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